

## **Spectrum**

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### **Atkins discusses goals for 2005 in first report to board**



Tom Atkins

In his first report as president of the University of Missouri Board of Curators, Tom Atkins outlined three goals for the upcoming year.

The first objective, Atkins said, is to support the work of University of Missouri President Elson S. Floyd, "in order for Dr. Floyd to achieve success in needed areas as they arise and to work toward fulfilling our strategic planning goals."

Atkins also cited the need for developing innovative financial approaches on each campus. "If our desire is to become great, rather than just good, we must start with the strengths of each campus and make the most of their opportunities," Atkins said, noting that state resources are limited.

Atkins asked each campus to become innovative and work with those that want to help make the campuses the best they can be. "Good is not what we are after. We are after great -- that is what the legislature wants, what our state constituency wants, what we should all want," he said.

Finally, Atkins said he looks forward to continue working with the wellness program, launched last year with direction and support from the board, to ensure the well-being of all employees.

The University plans to expand health-smart opportunities for employees. Atkins said that he is dedicated to building a world-class wellness program at the University, with the goal of making employees healthier, more productive and happy. Not only will the program see millions of dollars in savings in health care costs, Atkins noted, it will change people's lives for the better.

## Gov. Blunt announces appointments of three UM curators



John Carnahan



Doug Russell



David Wasinger

Gov. Matt Blunt announced Jan. 26 the nominations of John M. Carnahan III of Springfield, Doug Russell of Lebanon, and David G. Wasinger of St. Louis to the University of Missouri Board of Curators. The Missouri Senate confirmed the three appointments Feb. 3.

The three new members were sworn in at the Feb. 3 board meeting in Columbia, replacing departing curators Connie Burkhardt, St. Louis; Mary L. James, Harrisonville; and M. Sean McGinnis, Springfield.

UM President Elson S. Floyd welcomed the new members to the board. "Thank you for giving back to your University through your leadership and thoughtful direction," Floyd said.

Carnahan, 55, is an attorney and founder of Carnahan, Evans, Cantwell & Brown, P.C. in Springfield. Carnahan graduated with a bachelor of science degree in economics from Southwest

Missouri State University, a law degree from UM-Columbia and an Gov. Blunt announces appointments of three UM advanced law degree in taxation from the University of Miami.

Carnahan's primary practice emphasis is in tax planning, transactions and succession plans for family-owned businesses. He is a frequent speaker at continuing education programs and is involved with numerous community services and foundations. Carnahan is a member of the American Bar Association Section of Taxation and has been recognized as a fellow of the American College of Tax Counsel, the American Bar Foundation and the Missouri Bar Foundation.

Russell, 51, is president of the Durham Company, manufacturer of electrical enclosures, with operations in Lebanon and Houston, Mo. He also is president of GEC Durham Industries, Inc., manufacturer of instrument transformers, with operations in New Bedford, Mass. He earned a bachelor of science degree in business administration from UM-Columbia. Russell previously served on the UM Board of Curators from 1982–1987. During that time, he served as president and vice president of the board and chair of the Long Range Planning Committee.

Russell has served on the Lebanon R-3 School Board and on the Lebanon Education Foundation, of which he was a founding board member and president. He is a member of the Trustees of the Citizens of Lebanon, on the Board of Directors of American Heartland Economic Partnership, a member of Lebanon Ambassadors, and on the Board of Trustees of Lifeway, Nashville, Tenn.

Wasinger, 41, is an attorney and managing partner of Murphy Wasinger, L.C. in St. Louis, focusing on civil and commercial litigation. He earned a bachelor of science degree in accounting from UM-Columbia and a law degree from Vanderbilt University.

Wasinger is a member of the Million Dollar Advocates Forum, the Town and Country Chamber of Commerce and the Town and Country Parks and Trails Commission. He has served on the Missouri Bar Young Lawyers' Council and as editor-in-chief of The Missouri Business Law Quarterly.

## **Board approves educational fees, room & board rates for next year**

The University of Missouri Board of Curators approved educational fees for the 2005- 2006 academic year at its Feb. 3 meeting in Columbia. The 3.5 percent educational fee increase represents the "lowest possible tuition level, given projected costs and anticipated appropriations from the General Assembly," said University of Missouri President Elson S. Floyd.

"The fundamental guiding principle for us must be to continue to be affordable, to maintain the excellence of the University, and to enhance and promote access," Floyd said.

Resident and non-resident educational fees for undergraduate and graduate students will increase by 3.5 percent effective with the 2005 summer session. For an undergraduate student enrolled in 15 hours a semester, the educational fee increase will be \$219 a year before any related enrollment Board approves educational fees, room & board rates for next year fees.

Undergraduate students who are Missouri residents will pay \$216.50 per credit hour, while non-residents will pay \$542.40 per credit hour. Graduate students who are residents will pay \$263.20 per credit hour and non-residents will pay \$679.70 per credit hour.

Educational fee increases for professional students range from zero percent for students at the UM-Kansas City School of Medicine to 5.4 percent for students at the UM-Columbia School of Law. The process for variable increases in professional school educational fees was approved by the board in November 2002 based on recommendations from the Graduate and Professional Fee Task Force.

The board also approved increases in rates for residence hall and family housing effective with the 2005 summer session. Room and board charges vary across the four campuses and within each campus based on the resident facility and physics, meal plan selected.

Based on the predominant room and board plan on each campus, rates will increase by 4.1 percent at UM-Columbia, 3.1 percent at UM-Kansas City and 3.4 percent at UM-Rolla. Rates will decrease by 3.9 percent at UM-St. Louis.

Increases in student activity, facility and health service fees also were approved by the board. The rates are effective with the summer session 2005 and vary by campus, with fee adjustments ranging from \$2.70 or 0.8 percent at UM-Rolla to \$31.83 or 10.6 percent at UM-Kansas City. At UM-Kansas City, the increase is for enhanced student health services and increased support for intercollegiate athletics. The increases have been approved by the students or governing associations of each campus.

### **University of Missouri Educational Fees, 2005-2006**

#### **Undergraduate**

Resident           \$216.50

Non-resident      \$542.40

#### **Graduate**

Resident           \$263.20

Non-resident      \$679.70

\*per credit hour

### **October 2004 research board awards announced**

The University of Missouri Research Board, a Systemwide panel composed of 20 faculty members, has awarded over \$1 million to support 46 research projects across the University's four campuses.

The board has established a network of UM experts in each discipline. The board addresses specific criteria in evaluating a request. The board then considers the recommendations of the

peer reviewers. Richard Rosenfeld, professor of criminology and criminal justice at UM-St. Louis, served as chair of the research board.

In October, researchers from UM filed 148 requests for grants, totaling over \$5 million. Approximately 31 percent of the requests were approved and approximately 19 percent of the total dollar amount requested was awarded.

The board granted 18 engineering requests for a total of \$431,050; six in humanities and fine arts for a total of \$67,800; eight in life sciences for a total of \$227,575; seven in physical sciences and mathematics for a total of \$220,408; and seven in social and behavioral sciences for a total of \$112,640.

### **UM-Columbia**

- Motoko Akiba, Educational Leadership & Policy Analysis, \$21,900
- Richard Callahan, Religious Studies, \$16,390
- Xudong Fan, Biological Engineering, \$27,742
- Tushar Ghosh, Nuclear Engineering, \$29,000
- Rainer Glaser, Chemistry, \$30,000
- Li-Qun Gu, Biological Engineering, \$30,000
- Lené Holland, Physiology, \$22,575
- Claire Horisk, Philosophy, \$10,000
- Wooseung Jang, Industrial & Manufacturing Systems Engineering, \$24,441
- Michelle Karnes, English, \$13,200
- John Kerns, Psychological Sciences, \$18,790
- Aleksandr Koldobskiy, Mathematics, \$14,100
- Christian Lorson, Veterinary Pathobiology, \$30,000
- Murali Mantrala, Marketing, \$6,800
- Dennis Miller, Psychological Sciences, \$25,000
- Peter Nabelek, Geological Sciences, \$20,000

- James Rikoon, Rural Sociology, \$23,900
- Per Stromhaug, Biological Sciences, \$30,000
- Hui Tang, Electrical Engineering, \$27,467
- John Tanner, Chemistry, \$30,000
- Dong Xu, Computer Engineering, \$16,800
- Duan Ye, Computer Engineering, \$25,288
- Shuqun Zhang, Agriculture Biochemistry, \$30,000

### **UM-Kansas City**

- Mark Berger, Law, \$6,750
- Michelle Boisseau, English, \$10,000
- Michael Ferrari, Molecular Biology, \$30,000
- Brian Fricke, Engineering, \$23,552
- Trent Guess, Engineering, \$28,117
- Yugyung Lee, Computer Science, \$26,800
- Clancy Martin, Philosophy, \$8,210
- Yong Wang, Oral Biology, \$17,300
- Yu-Ping Wang, Engineering, \$26,800

### **UM-Rolla**

- Eliot Atekwana, Geology & Geo-physics, \$42,600
- Joel Burken, Civil Engineering, \$27,200
- Andrew Elmore, Geological & Petroleum Engineering, \$24,600
- Samuel Frimpong, Mining Engineering, \$16,800
- Kimberly Henthorn, Chemical Engineering, \$28,261

- David Riggins, Mechanical & Aerospace Engineering, \$17,000
- Ronald Stanley, Electrical Engineering, \$16,800
- Thomas Vojta, Physics, \$14,508
- Jee-Ching Wang, Chemical Engineering, \$27,082

### **UM-St. Louis**

- Sylvia Cook, English, \$10,000
- Tivoli Majors, English, \$17,000
- James O'Brien, Chemistry, \$39,500
- Callie Rennison, Criminology, \$17,500
- Christopher Spilling, Chemistry, \$59,700

### **President Floyd addresses tuition, efficiencies in report to board**

University of Missouri President Elson S. Floyd focused on tuition and efficiencies in his report to the Board of Curators at the Feb. 4 meeting in Columbia.

"The University of Missouri will always continue its strong traditional commitment to excellence and to quality," Floyd said. "Over the coming months, the General Officers and I will quicken the pace in our overall review of tuition policy for the University."

Floyd noted that as the University moves toward a model of tuition differentials on each campus, the University will consider indices such as financial aid, program selection, market variables and student mix.

"It is important to be abundantly clear that our overarching goal will be to raise the University of Missouri into the ranks of the nation's great, world-class universities," Floyd said. "Our state and its people deserve nothing less." The University will accomplish this goal through increased federal and sponsored research; the wise and sustained investment of resources from the state as well as students and their families; the targeted deployment of those resources for maximum impact and benefit to the state; clear focus; carefully defined objectives and priorities; the recruitment and retention of excellence faculty, researchers, staff and students; and the continuous stewardship of friends, donors, alumni and supporters.

"We are at the convergence of two roads in the life of our University," Floyd said. "One road leads to mediocrity and the other to excellence. I ask those throughout our state to join us in the obvious choice: excellence."

Floyd announced that he will soon direct each general officer to conduct a comprehensive review of the University's administrative structure, program and service delivery mechanisms. "I want to know how we can streamline without reducing service, efficiency and quality," Floyd said. Floyd asked that no vacant administrative positions for which offers have not been extended be filled until the review is completed. He told the general officers that they could make personnel hiring decisions on a case-by-case basis without waiting for the full review to be completed.

Floyd also addressed the attempt by Southwest Missouri State University to change its name to Missouri State University. Noting that the final decision regarding the name change will be made by the Missouri General Assembly, Floyd said that any legislation regarding the name change should affirm the exclusive research and land-grant responsibilities of the University of Missouri; commit not to duplicate existing academic programs offered by UM; and commit not to give a greater percentage increase in funding to Southwest Missouri State than to the University of Missouri.

### **University surplus property available online at eBay**

University of Missouri surplus property is now available online at eBay, [www.ebay.com](http://www.ebay.com).

Over the past four months, UM Procurement has been operating a pilot program to test the eBay market. A wide variety of surplus property has been sold, including computer, construction, industrial and medical equipment, and items ranging from a loom to a piano.

The program was developed by Chris West, executive assistant in procurement, who is training campus surplus property staff to identify and list items. West notes that Procurement is the only UM department authorized to sell on eBay.

The University program is modeled on a highly successful State of Oregon eBay program that has earned Oregon revenues of over \$10 million annually. It took over a year to develop the special contract between eBay and the University, and additional time to put a contract in place to allow payment through PayPal.

The University started out listing only five to ten items per week, mainly from UM-Columbia. The limited listings generated sales over \$30,000 and a loyal following of buyers. Procurement keeps part of the revenue to cover its costs and returns the majority of the income to departments.

West expects to gradually expand the program within the next six months to list 50 items per week from all campuses. New items are typically listed on Tuesdays. To view University items, go to [www.ebay.com](http://www.ebay.com) and conduct an advanced search on items by seller: univofmissourisurplus.

Most items are located at the surplus property facility at each campus. For large items, shipping from the sale site is arranged by the buyer. Some buyers have traveled from several states away to load up pallets of old computer monitors, chairs and heavy equipment. Shipping for smaller items can be arranged by the University for an added fee. In the future, items at remote locations, such as University farms, may be sold directly from those sites. Since only a few digital pictures

are needed for the eBay listing, it will save the University the cost of transporting the sale items to Surplus facilities.

Departments that want Procurement to list their surplus items on eBay should contact the surplus property office at their campus. Items must still be made available to other University departments for a period of time before they become eligible for sale to the public. After that time, surplus property staff will photograph the item and work with the department to prepare the description for the listing.

Currently, University departments are not authorized to bid on eBay. However, such a process is the next step for the eBay program development. For additional information, e-mail:

[surplusproperty@umsystem.edu](mailto:surplusproperty@umsystem.edu).

## **University of Missouri briefs**

### **Governor announces awards for teaching excellence**

Gov. Bob Holden honored outstanding faculty and programs from postsecondary schools, colleges and universities in Missouri during the 2004 Governor's Award for Excellence in Teaching luncheon held Dec. 1 in Columbia.

University of Missouri honorees were Norman C. Gysbers, professor of education, UM-Columbia; Nancy Levit, professor of law, UM-Kansas City; Thomas D. Akers, instructor, mathematics and statistics, UM-Rolla; and Paul W. Paese, associate professor of psychology, UM-St. Louis.

Recipients were selected by their respective institutions for outstanding teaching, innovation in course design and delivery, effective advising, service to the institution's community, and commitment to high standards of excellence.

The Louis Stokes Missouri Alliance for Minority Participation (LSMoAMP) also was recognized with a 2004 Governor's Award for Performance Excellence in Education. The program is designed to significantly increase the quantity and the quality of under-represented students who receive baccalaureate and graduate degrees in science, mathematics, engineering and technology.

LS-MoAMP is a collaboration among the four campuses of the University of Missouri, nine other state universities, two community college systems and five public school districts in Missouri, as well as the Missouri Department of Elementary and Secondary Education, the Coordinating Board for Higher Education, the Missouri Department of Natural Resources, and the Missouri Department of Conservation.

### **2005 Board Committees**

- Executive Committee: Angela M. Bennett, J.D., Chair; Marion H. Cairns; Anne C. Ream, O.D.; Thomas E. Atkins, ex officio

- Academic and Student Affairs Committee: Anne C. Ream, O.D., Chair; Angela M. Bennett, J.D.; John M. Carnahan III; Shawn J. Gebhardt, ex officio
- Finance and Human Resources Committee: Don Walsworth, Chair; Marion H. Cairns; Doug Russell; Cheryl D. S. Walker; David G. Wasinger; Thomas E. Atkins, ex officio
- Physical Facilities and Management Services Committee: Marion H. Cairns, Chair; Doug Russell; Don Walsworth
- Resources and Planning Committee: Cheryl D. S. Walker, Chair; John M. Carnahan III; David G. Wasinger

### **Board approves retention of design firms for campus projects**

The University of Missouri Board of Curators approved contracts for design projects at the Feb. 3 meeting in Columbia.

A schematic design prepared by HOK Sport, Inc., Kansas City, for the Mizzou Student-Athlete Academic and Training Facility at UMColumbia was approved by the board. The project will be funded from donations.

Curators also approved a schematic design prepared by Shaughnessy Fickel and Scott Architects, Inc., Kansas City, for the Donald W. Reynolds Journalism Institute addition and renovation at UM-Columbia. Funding is primarily from a grant from the Donald W. Reynolds Foundation, as well as campus maintenance and repair, journalism and other campus funds.

A schematic design prepared by Peckham Guyton Albers & Viets, Inc., St. Louis, for the Regional Biocontainment Laboratory at UM-Columbia was approved by the board. The primary funding for the project is from a NIH grant.

The board approved a schematic design prepared by Dickinson Hussman Architects, St. Louis, for the University Center East Renovation at UM-Rolla. Renovation of the center will be completed in phases as funds become available.

### **2005 Board Meeting Dates**

- April 7–8, 2005, UM-Rolla
- May 25–26, 2005, UM-Columbia
- July 21–22, 2005, Portageville
- Oct. 6–7, 2005, UM-St. Louis
- Dec. 1–2, 2005, UM-Kansas City

## **Gilliland leaves UM-Kansas City chancellor post**

UM-Kansas City Chancellor Martha W. Gilliland resigned effective Dec. 31, 2004.

"I believe it is in the best interests of the students, faculty, staff, alumni and friends of this great institution for me to step aside at this time," Gilliland said in a statement issued Dec. 3 informing the campus of her decision.

University of Missouri President Elson S. Floyd has been dividing his time between Columbia and Kansas City during the past two months. He will appoint an interim chancellor before announcing a committee to conduct a national search for a permanent chancellor.

"I have witnessed first-hand the commitment and enthusiasm of the UM-Kansas City family," Floyd said. "I will work closely with students, faculty, administrators, staff, and the Kansas City community in the coming months to ensure a smooth transition of leadership."

"I want to extend my gratitude to Chancellor Gilliland for her vision and service to the University and the Kansas City area," Floyd said. "UM-Kansas City has achieved significant momentum toward its goal of becoming a great urban research university. I will do everything I can to continue the unprecedented interaction between the UMKC campus and the Kansas City community." Gilliland became chancellor of the Kansas City campus in 2000. Under her leadership, the campus developed its first comprehensive master plan; opened a new residence hall in fall 2004; increased enrollment among first-generation and minority students; broke ground on a new health sciences building; and began a capital fundraising campaign.

Gilliland holds a bachelor's degree from Catawba College, a master's degree in geophysics from Rice University, and a doctorate in environmental engineering and systems technology from the University of Florida, Gainesville.

She will continue at UM-Kansas City as a tenured professor in the School of Computing and Engineering.