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SCHUUL	CULTURE I	LIPULUGI	CONSENSUS WUKKSHEET	School:

Date:_____ Steve Gruenert & Jerry Valentine, MLLC 2000, Revised 2006 Read the description for reach row. Complete a row at a time by assigning 10 points for each row. Distribute 10 points as appropriate in proportion to how each statement best describes your school i.e. if one statement is exactly accurate, assign 10 to that box; assign 5 each to two equal descriptors or maybe a 5, 3, 2 as appropriate, etc.. Distribute exactly 10 points per row.

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	ROW 1 STUDENT ACHIEVEMENT	many teachers believe that if students fail it is the students' fault	teachers usually do not discuss issues related to student achievement	most teacher discussions related to student achievement are restricted to within departments, cliques, or close friends	teachers are given time to discuss student achievement and are expected to do that during this time	teachers are given time to discuss student achievement but most of this time is spent on giving advice and trick-trading	teachers are given time to discuss student achievement and this time is spent critically analyzing each others' practice
		many teachers do not care about the effectiveness of other teachers		most teachers are aware of only what their friends in the school are teaching	the school leadership expects teachers to know what the other teachers are teaching	teachers occasionally observe and discuss what other teachers are teaching	teachers seek out opportunities to observe and discuss what other teachers are teaching
	ROW 3 SHARED VALUES	values shared by many teachers are contradictory with student needs	there is not much agreement among teachers concerning ed. values	there are small groups of teachers that share educational values	the school leadership provides teachers a list of school values	there is general agreement among teachers concerning educational values	there is strong agreement among teachers concerning educational values
	ROW 4 DECISION MAKING	decisions are easily made because many teachers do not care	teachers are usually not interested in participating in decisions that concern students	there are small groups of teachers that attempt to control the decisions made concerning students	school leaders expect teachers to participate in all decisions concerning students	teachers occasionally show an interest in the decisions made concerning students	there is an expectation among teachers to participate in decisions concerning students
	ROW 5 RISK-TAKING	many teachers protect their teaching style from "innovation"	most teachers typically do not experiment with new ideas	innovations are usually initiated within a single grade or department	school leaders mandate teachers to try new ideas	teachers occasionally like to experiment with new ideas	teachers are constantly looking for new ideas
	ROW 6 TRUST	teachers talk behind other teachers' backs	trust among teachers is not considered necessary	there are teachers who only trust certain teachers	teachers are placed in situations where they are required to trust each other	trust is assumed and therefore not a critical issue	there is a strong interdependence among teachers at this school
	ROW 7 OPENNESS	teachers who are committed to students and to learning are subject to criticism	teachers usually are not interested in suggestions concerning instruction made by other teachers	teachers usually keep their opinions and advice concerning instruction among their friends	teachers are expected to contribute to discussions about effective teaching at meetings	teachers are occasionally open to giving or receiving advice concerning instruction	teachers are very interested in the opinions of their colleagues concerning instruction
	ROW 8 PARENT RELATIONS	many teachers avoid parents whenever possible	teachers would rather not have parents' input regarding instructional practice	there are cliques of teachers that parents perceive as the better teachers		most teachers are comfortable when parents want to be involved with instructional practices	teachers aggressively seek the involvement of parents in classroom instruction
	ROW 9 LEADERSHIP	school leaders are seen as obstacles to growth and development	school leaders are not visible in the school very much	school leaders frequently visit and/or praise the same teachers	school leaders monitor the meetings that are designed for teacher collaboration	school leaders encourage teachers to give each other advice without being too critical	school leaders challenge ineffective teaching and encourage teachers to do the same
	ROW 10 COMMUNICATION	school policies seem to inhibit teachers' abilities to discuss student achievement	communication among teachers is not considered important at this school	it is difficult to have productive dialogue with certain groups of teachers	communication is dominated by top-down mandates	warm and fuzzy conversations permeate our school	any teacher can talk to any teacher about their teaching practice
	ROW 11 SOCIALIZATION	new teachers are informally indoctrinated by negative staff members quickly	teachers at this school quickly learn that it is "every man for himself"	new teachers are (informally labeled, then) typecast into certain teacher cliques	there are many mandatory meetings for new teachers to attend	new teachers are encouraged to share their experiences with other faculty members	all teachers assume some responsibility in helping new teachers adjust
	ROW 12 ORGANIZATION HISTORY	teachers are quick to share negative stories about this school	"teachers asking for help" has traditionally been considered as a professional weakness	some grades, departments, or teams consider their successes as separate from the whole school	school leaders have established strong control over much of what goes on at school	this school is known for celebrating everything	at this school there is an understanding that school improvement is a continuous issue
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