

Mizzou Weekly

June 11, 2015 Volume 36, No. 31

The \$40 million expansion of the Missouri Orthopaedic Institute begins



The groundbreaking begins. From left are James Cook, director of the Division of Research at the Missouri Orthopaedic Institute (MOI); Mitch Wasden, chief executive officer of MU Health Care; James Stannard, chair of MU's Department of Orthopaedic Surgery and MOI medical director; Patrick Delafontaine, dean of the MU School of Medicine; R. Bowen Loftin, chancellor of the University of Missouri; Ann Juengermann, MOI administrator; Bob Schaal, MOI executive director; and Angela Story, MOI director of nursing. Photo by Justin Kelley.

Demand for orthopaedic care has dramatically increased in the state

Administrators broke ground June 3 on a \$40 million expansion of the Missouri Orthopaedic Institute at 1100 Virginia Ave.

The growing need for orthopaedic surgery in Missouri drove the expansion. In 2010, during the first year of the institute, approximately 4,000 surgeries were performed. In 2014, the number rose to about 4,700, and demand continues to increase.

"Because the demand for orthopaedic surgical services has grown so rapidly, we need to expand so that we can maintain an optimum healing environment for the patients we serve," said James Stannard, the J. Vernon Luck Sr. Distinguished Professor of Orthopaedic Surgery at the School of Medicine and medical director of the Missouri Orthopaedic Institute.

Also speaking at the groundbreaking were MU Chancellor R. Bowen Loftin; Patrick Delafontaine, dean of the MU School of Medicine; and Mitch Wasden, chief operating officer and chief executive officer for MU Health Care.

Loftin and Delafontaine said that top orthopaedic surgeons across the country have joined the institute because of its clinical, research and educational missions, raising the number of physicians from 20 to 34. The institute, the largest and most comprehensive freestanding orthopaedic care center in central Missouri, "demonstrates our commitment to the health of Missourians," Loftin said.

The four-story, 85,462-square-foot expansion is expected to be finished in 2017. It will increase clinical space for surgical, inpatient, outpatient and physical therapy services from approximately 114,000 square feet to almost 200,000 square feet.

The fourth floor will be dedicated wholly to research.

Among the additions are:

- Five operating rooms, bringing the total number to 12
- 22 private inpatient rooms, bringing the total number to 42
- Three digital X-ray rooms, for a total of seven
- 19 outpatient examination rooms, for a total of about 70 exam rooms

The expansion will also include a larger restaurant for patients and visitors and a coffee kiosk at the main entrance, which will be relocated from the north side to the east side of the building.

The Missouri Orthopaedic Institute specializes in sports medicine, joint replacement and pediatrics. Providers care for knees, feet, ankles, shoulders, hands, the spine, oncology and trauma.

[MU Health Care news release \(http://www.muhealth.org/news/releases/mu-health-care-expansion-of-missouri-orthopaedic-institute/\)](http://www.muhealth.org/news/releases/mu-health-care-expansion-of-missouri-orthopaedic-institute/)

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Celebration of Teaching speaker predicts major changes to higher education

Jeff Selingo said student affairs groups sometimes overprotect students

Higher education is in transition in the United States, and to keep pace with the changes, institutions need to reevaluate their approaches, according to Jeff Selingo, keynote speaker at the May 19 Celebration of Teaching event.



Universities need to consider more the needs of nontraditional students, Selingo said to an audience of about 250 in Jesse Hall's Jesse Auditorium. He also said we have to allow university students to fail once in a while. "We have added a lot of student services that need to be scaled back," Selingo said of higher education in general. "We have really taken out of college that serendipitous experience about learning how to fail."

Selingo has reported on American higher education for 18 years. He spent 16 years at the trade publication *The Chronicle of Higher Education*, eventually becoming its top editor. His essays on higher education have appeared in *The New York Times*, *The Washington Post*, *The Wall Street Journal* and other publications. His most recent book is *College (Un)bound: The Future of Higher Education and What It Means for Students*.

His talk kicked off MU's two-day Celebration of Teaching, which offers workshops and discussion sessions on teaching for university faculty, staff and graduate instructors.

Over the past 20 years, a drive for prestige by American universities has resulted in higher tuitions and student debt, Selingo said. During this period, the founding of colleges and universities dramatically increased, oversaturating the market. The increased competition for enrollment lowered the student selection process at many institutions. Selingo predicts that a substantial number of low-tier universities will go out of business in coming decades.

Today's parents and students are looking not for prestige but for value in higher education, Selingo said. This is happening as many households face stagnant wages and rising college tuition. In 2001, 23 percent of a family household's income went toward college tuition, Selingo said without citing a source. By 2012, 42.4 percent of a family household's income was for college tuition.

"Higher education thinks it will always be wanted," Selingo said. "There is a giant hubris [within higher education], like what was in the newspaper industry." (Since 2007, half of American newspaper jobs have been eliminated, most studies show.)

Selingo said that universities need to accommodate the changing needs of students. Only 25 percent of enrollment is made up of traditional students — those who graduated high school the year before and are focused strictly on their college education, according to a 2014 study by The Parthenon Group. The rest of enrolled students are adrift, not sure

why they are there, or have returned to college to accelerate a stalled career or switch careers, Selingo said. Some students have families of their own to support.

Figuring out how to best serve these diverse groups should be a priority, he said.

Selingo talked about expanding online course options and hybrid courses (classroom and online courses), developing adaptive learning software, and rethinking traditional degree credits. He also encouraged student affairs groups to let students experience some of the consequences of decision-making and taking chances.

He wants, to some extent, to lift the protective shield student affairs groups place around the student body. Otherwise, students will not be prepared to take on the realities of life after college, Selingo said.

“Take risks,” he said. “Learn how to fail. You learn more from failure.”

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Governor announces \$10 million state funding for Applied Learning Center



Speaking at the event were, from left, Chancellor R. Bowen Loftin; Gov. Jay Nixon; Samuel A. Hamacher, an MU alumnus and president of The Harbour Group; and UM System President Tim Wolfe. Photo by Nicholas Benner.

Hands-on learning for Trulaske College of Business students

Gov. Jay Nixon announced matching funds of \$10 million toward construction of the Applied Learning Center, to be part of the Trulaske College of Business at the University of Missouri.

The allocation is available through Missouri's Higher Education Capital Fund, which matches private funds for university building projects. The 50/50 match was possible because of private funds raised by MU and because state revenue was 7.7 percent above fiscal 2015's budget projection, Nixon said at the event, held on the Bank of America Plaza between Cornell Hall and Reynolds Alumni Center on May 18.

The \$22.3 million Applied Learning Center will complement the traditional classroom business instruction in Cornell Hall by offering real-world application opportunities. The center will include experiential learning labs where students can gain hands-on experience, said Samuel A. Hamacher, an MU alumnus and president of The Harbour Group, a St. Louis-based consulting firm.

"From sales labs for real-world pitches to trading floors for finance students and beyond, the learning spaces will provide research and development in an environment of a real-time enterprise," Hamacher said.

Hamacher, a member of the advisory board involved in raising building donations for the business college, thanked the private donors who helped make the 50/50 match a reality. "We would not have accomplished this without the support of

the business leaders in our community who have pledged to invest in our excellence,” he said.

Joan Gabel, dean of the Trulaske College of Business, said in an email that the Applied Learning Center addresses changes in student preparation. “We know that employers today seek students who are job-ready, and we have adapted our curriculum over time to meet that need. But now, we have an opportunity to both meet the needs of our growing student population, while addressing the most important and evolving movement in higher education — preparing our students to be career-ready through full-circle, high-touch, experiential learning.”

The center will be located at the southeast corner of Rollins Road and Tiger Avenue. A walkway or bridge is planned to connect the learning center with Cornell Hall.

Over the years, the Trulaske School of Business has experienced significant enrollment growth. When ground was broken for Cornell Hall in 1999, the school had 2,789 students. Enrollment was 3,449 when the hall opened. Today, the school has more than 5,000 students. The Applied Learning Center is expected to attract more students and increase the business school’s national and international reputation for excellence.

Also speaking at the announcement event were Chancellor R. Bowen Loftin and University of Missouri System President Tim Wolfe.

“The new Applied Learning Center will help to create a bridge for our students as they transition into rewarding business careers,” Loftin said.

Wolfe spoke of how the center will help students become creative problem solvers who think entrepreneurially, qualities that are important to today’s employers.

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International Center authorized as official passport facilitator

The MU International Center recently was authorized as an official passport application acceptance facility by the United States Department of State.

Four of the center's staff have been trained to serve as application acceptance agents, said James K. Scott, associate vice provost of international initiatives.

Applicants do not have to be affiliated with the university to utilize the center's passport services. Center hours are 8 a.m.–3 p.m. Monday–Friday in N52 Memorial Union.

Visit the International Center's website for more information, to make an appointment and to download the required forms.

Website: <http://international.missouri.edu> (<http://international.missouri.edu>).

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MU Retirees Association raises nearly \$2.5 million for University of Missouri



MURA President Jim Koller and Chancellor R. Bowen Loftin hold a check May 22 for the amount given by MURA members to MU. Photo by Mark Barna.

Chancellor's Retirees Luncheon

Members of the [MU Retirees Association \(http://mura-missouri.com/\)](http://mura-missouri.com/) show their dedication to the University of Missouri through volunteering, supporting extracurricular activities and by making donations. On May 22, the association presented a check to MU for nearly \$2.5 million, raised through the It's My Mizzou fundraising campaign.

"This is the most engaged group of retirees I have seen" during my decades in academia, Loftin said at the Chancellor's Retirees Luncheon. Nearly 340 retirees attended.

The exact amount of the gift was \$2,495,672, raised between July 1, 2014, and April 30, 2015.

George Kennedy, who retired as managing editor of the *Columbia Missourian* in 2001, was honored as Faculty Retiree of the Year. He encouraged retirees to volunteer at the Food Bank for Central and Northeast Missouri, as he has since 2001. Susan Turner, who retired from the School of Medicine Department of Child Health in 2001, was honored as Staff Retiree of the Year. For more than 10 years, Turner has coordinated garment and toy collection for The Container Project, a nonprofit group that ships collection containers to the poor in Nicaragua. For more information on the winners, go [here](http://www.missouri.edu/~36-30/retirees/index.php.html) (<http://www.missouri.edu/~36-30/retirees/index.php.html>).

Also speaking at the event were MURA President Jim Koller and Betsy Rodriguez, vice president for human resources at the University of Missouri System. Rodriguez recognized and thanked the retirees for their many years of service to the

university before and during retirement.

“You are so critical to the success of this university,” she said.

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Staff can apply for Education Award through June 15

The Staff Advisory Council is accepting applications for the Education Award, a program intended to assist in personal and professional development by providing funding for classes or courses at accredited institutes of higher education. Each recipient receives \$250 toward class and course fees.

Applicants must be full time (at least 75 percent) permanent University of Missouri-Columbia non-academic staff members who have completed six months of continuous employment with MU by the application deadline.

The deadline is June 15 at 5 p.m. for August 2015 funding.

Email questions to Natalie Schneider at schneidern@missouri.edu, or visit the [Education Award page](http://staffcouncil.missouri.edu/awards/edaward.html) (<http://staffcouncil.missouri.edu/awards/edaward.html>) on the Staff Advisory Council website.

Proceeds from the Staff Recognition Week's online auction in May helped fund the award.

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University of Missouri receives gold rating for sustainability



Sanborn Field. Courtesy of the College of Agriculture, Food and Natural Resources.

The University of Missouri is one of only 76 higher education institutions to receive a gold rating for its sustainability efforts. Among the 14 universities within the Southeastern Conference, MU and the University of Georgia achieved the designation. The rating is from the Sustainability Tracking and Rating System, or STARS, a self-reporting program that measures sustainability at colleges and universities.

“We take great pride in the fact that MIZZOU is supportive of sustainability efforts,” said David Beversdorf, chair of MU’s Environmental Affairs and Sustainability Committee and an associate professor of radiology at the School of Medicine.

MU earned Best in Class designations in four areas.

Categories:

- Campus As a Living Laboratory. The lab measures use of infrastructure and environment in student instruction. MU examples include Sanborn Field and a sustainable technologies class in Architectural Studies.
- Support for Underrepresented Groups. Among MU’s programs and offices in this group are the Office of Accessibility, the Chancellor’s Diversity Initiative and the LGBTQ Resource Center.

Programs:

- The Energy Strategies Student Advisory Group. The program was created in 2012 to educate students on MU’s energy and climate action plans.
- Mississippi/Missouri River Advanced Biomass/Biofuel Consortium. The consortium is an MU-led clean energy research group whose goal is to develop a regional system for the sustainable production and distribution of bioenergy and bio-

based products that help the environment and the economy.

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